



INTERNATIONAL CIVIL AVIATION ORGANIZATION (ICAO)
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COMISIÓN LATINOAMERICANA DE AVIACIÓN CIVIL (CLAC)
LATIN AMERICAN CIVIL AVIATION COMMISSION (LACAC)



AVSEC/FAL/RG/4 — WP/09

22/05/14

**FOURTH MEETING OF THE AVIATION SECURITY AND FACILITATION REGIONAL
GROUP (AVSEC/FAL/RG/4)**

ICAO NACC Regional Office, Mexico City, Mexico, 3 to 5 June 2014

Agenda Item 6: Programmes and Projects - Aviation Security (AVSEC) and Facilitation (FAL)

6.1 Report on ICAO/LACAC NAM/CAR/SAM Aviation Security and Facilitation Regional Group (AVSEC/FAL/RG) Strategic Plan

**REPORT ON PARTIAL RESULTS OF WORKING GROUP
ON AVSEC/FAL STRATEGIC PLAN**

(Presented by Argentina, Colombia, Costa Rica, Curaçao, Dominican Republic, Guatemala, Jamaica, Mexico, Nicaragua, United States and Uruguay)

EXECUTIVE SUMMARY

This Working Paper presents the results obtained from the 1st. Meeting of the Working Group on AVSEC/FAL Strategic Plan for Regions NAM/CAR and SAM.

Action:	Action is presented in Section 3.
<i>Strategic Objectives:</i>	<ul style="list-style-type: none">• Security and Facilitation
<i>References:</i>	<ul style="list-style-type: none">• AVSEC/FAL/RG/3 Final Report• Work develop up to date• ICAO Strategic plan• LACAC Strategic plan• LACAC Resolution A20-11• Terms of reference, work programmes and projects of ICAO/LACAC AVSEC/FAL Regional Group

1. Introduction

1.1 The final report on the Third Meeting of the NAM/CAM/SAM ICAO/LACAC AVSEC/FAL Regional Group (AVSEC/FAL/RG/3), proposed in part 9.7 paragraph 9.7.3, under work programmes, to develop the group strategic plan.

1.2 To complete this task, the meeting agreed to create a project, led by Argentina as coordinating State, and supported by Jamaica, Nicaragua, Trinidad and Tobago, United States and Venezuela, to complete the following activities, within a definite period of time:

- a) Measure and Project a strategic plan including medium- and long-term goals and objectives
- b) Establish strategies, measurable goals and a timetable indicating specific for tasks completion

1.3 Also, indication was given that planning, as fundamental element for the activities success, should consider that facilitation and aviation security services are closely related to other activities developed in airports with the participation of related entities.

1.4 In this proposal, the Secretariat provided work guidelines for the project to:

- a) Make an analysis of Strengths, Weaknesses, Opportunities and Threats (FODA);
- b) Agree on the mission and vision;
- c) Agree on medium- and long-term objectives;
- d) Agree on the strategies to achieve above objectives; and
- e) Agree on measuring tools to clearly establish goals and compliance indicators.

1.5 Finally, for this purpose, the group should take into account the following:

- a) Work done up to date;
- b) ICAO Strategic Plan;
- c) LACAC Strategic Plan;
- d) LACAC Resolution A20-11; and
- e) ICAO/CLAC AVSEC/FAL Regional Group terms of reference, work programmes and projects.

2. Analysis

2.1 The coordinating State, taking due note of the importance of this task, coordinated with the Regional Group Secretariat a working meeting to unify action criteria and terminology, as well as to try to define a strategic planning methodology.

2.2 The meeting was held in the Republic of Argentina from 13 to 16 May 2014, in the installations of the ASTC CIPE (Centro de Instrucción, Perfeccionamiento y Experimentación), in the International Airport Ministro Pistarini de Ezeiza, Province of Buenos Aires.

2.3 The working group incorporated a local facilitator in order to guide the team members during the development of the tasks previous to the working meeting and to act as well as facilitator of the whole event.

2.4 During the meeting, definitions of Mission and Vision of the Regional Group were proposed, considering the current terms of reference. In the same way, emphasis was given to the need to implement a working methodology to be applied in the long-term, incorporating necessary adjustments after the proposed working model had been experienced. In **Appendix A**, the complete report of the Strategic Plan Working Group Meeting is being presented. Participants list and working schedule is being attached as **Appendixes B** and **C** respectively.

3. **Suggested Action**

3.1 The Meeting is invited to:

- a) analyse the Working Paper being presented, exchange criteria of analysis and suggest pertinent measures;
- b) request States to evaluate the methodology being presented in the Appendix to this Working Paper, to be implemented in the Working Groups to be developed within the AVSEC/FAL Regional Group; and
- c) propose the meeting to give continuity to the Working Group to incorporate comments and suggestions as well as to implement and update the methodology.
